

(Proposed)North Central Arkansas Adult and Teen Challenge Business Plan

Executive Summary

In North Central Arkansas we have an epidemic and what we have been doing is not working. Our jails are revolving doors for people with addiction. We have some positive programs but the afflicted far outnumber the resources available. The community has become increasingly aware of what does not work and desires something that does.

In the fall of 2018 a concerned group of Christians gathered to pray for a solution. The idea of bringing an Adult and Teen Challenge to Boone County was born. A steering committee was formed in March of 2019 and after much prayer and deliberation, it was decided that the best option for our area is a thirty day pre-induction treatment facility.

The steering committee includes representatives from various segments of the community:

- **The Church-** They know Jesus is the answer and want to reach the lost.
- **The Business Community-** Their biggest problem is finding enough clean and sober people to fill available positions.
- **Non-Profit Leaders-** Many of the issues they address (examples-poverty, homelessness, abuse and neglect) often start with addiction.
- **The Academic Community-** They are an important resource on the road to recovery.
- **Law Enforcement / Courts-** They need solutions for recidivism and jail overcrowding.
- **The Medical Community-** They deal with addiction daily and need more partners in the fight.
- **Recovered Addicts-** They understand addiction and want to help others achieve sobriety.
- **Families of Addicts-** They love someone with an addiction and want to help.

The goal is to build a 4,800 SF, 30-36 bed facility for use as a 30 day Residential Men's Crisis Center. Numerous offers of in kind donations to help to construct this facility from local tradesmen have been offered. Other key members of the team include a professional fund raiser, a grant proposal writer, an attorney and a longtime local realtor. The estimated cost to build and equip this facility is \$405,730.00.

Research confirms that the most successful Recovery programs have at least a one year program, and often longer. Our request is to be authorized as an Adult and Teen Challenge and to operate in cooperation with other Adult and Teen Challenge Men's Residential longer term programs. Why Teen Challenge? "Since its first house opened in 1960 in New York, Adult and Teen Challenge has proven to be highly successful in helping the afflicted to recover through faith based discipleship and life training." The short answer is, "it works." Help us help our loved ones chose Jesus and life instead of jail and death!

Company / Introduction

North Central Arkansas Adult & Teen Challenge will be located in Boone County which is located in North Central Arkansas bordering the state of Missouri. The county seat is Harrison which is located 35 miles south of Branson, MO. Carroll, Newton, Searcy and Marion Counties in Arkansas border Boone County.

We will serve adult men with substance addiction through the proven faith based methods of Adult and Teen Challenge in a 30 day residential crisis facility. The goal will be to get them ready to move to a longer term program with the eventual outcome being a clean and sober life through Jesus Christ.

Mission

The mission of North Central Arkansas Adult and Teen Challenge (NC AR ATC) is to help people who are bound by life controlling issues begin the journey toward freedom through faith based teaching, fellowship, and biblical principles.

Vision

North Central Arkansas Adult and Teen Challenge's vision is to provide a safe foundation for those with addiction or life controlling issues as they begin their new life of freedom.

The NC AR ATC will equip those beginning the recovery journey through education, fellowship, discipleship training, and spiritual guidance utilizing various platforms including both residential and non-residential programs based on individual need.

We will partner with other recovery programs for the continuation of support once a firm foundation has been established.

The proposed Adult and Teen Challenge is currently assisted by Giving Back Industries (GBI). GBI is 501(c) (3) organization located in Harrison, Arkansas. The purpose of GBI is to provide employment, training, social opportunities, housing and other needed services to populations in need of assistance living outside of institutional settings, recovering from addiction; or escaping abuse, enslavement or homelessness.

Need

According to Arkansas Crime Information Center (acic.org), Boone, Newton, and Carroll counties reported 467 drug-related arrests resulting in convictions in 2018. The same year there were 27 deaths due to overdoses (CDC) and 10% of youth between 6th and 12th grade admitted to using drugs within 30 days of participating in the Youth Behavior Risk Survey conducted by the Arkansas Department of Health. These numbers account for fraction of users, considering most addicts are not included in any official counts. Boone County Sheriff Mike Moore stated on KY3 news, April of 2019, "Boone County is planning to expand the jail by 48 beds to accommodate the rise in crimes related to drug offenses." Moore also stated, "Ninety percent of repeat offenders incarcerated were due to drug violations."

Currently there are 12 beds available for men in recovery at church 180 in Boone County. The next closest facility is more than 50 miles away and all the residential facilities in Arkansas generally have waiting lists. Those with addiction issues in our area far outnumber the resources available to treat them.

Products and Services

Living Free Ministries

Living Free is a faith-based, literature guided, open share platform that focuses on discipleship training. It is the adopted literature for most Adult and Teen Challenges nationwide.

- Ten Living Free Facilitators were trained in September of 2019
- In October 2019 the first group formed
- Living Free has become acknowledged for referrals from probation and parole as well as faith-based leaders within the community
- Support has been gained from Community Corrections and local law enforcement

- In the near future we hope to initiate a group for those incarcerated in the Boone County Jail.
- We are currently working toward obtaining a physical location known as the “Life Line Center” to serve as a neutral meeting space and an operating base for the growing Living Free movement.

In the future Living Free will continue to be offered as a stand-alone program but will also serve as both inpatient and aftercare treatment plans for NC AR ATC.

NC AR ATC Crisis Center

The NW AR ATC men’s crisis center will be a 35 day intense residential recovery program located outside of town on 3 to 5 acres in the Boone County, AR. The initial center will be 4,800 square feet (Attachment 1) and house 36 at maximum capacity.

The program will include:

- Room and board
- Chapel and church services
- Education
- Counsel
- Referral to longer term residential programs
- Referral to ongoing local recovery support groups

Fund Raising Strategy

NC AR ATC will need multiple funding sources to be sustainable. These will include:

- A public relations / marketing committee to gain and keep community support
- Pursuit of appropriate grant funds
- Capital campaign
- Sponsorship from business and faith community
- Regular fund raising activities
- Business pursuit

Operational Plan

The NC AR ATC will be an intensive five week, pre-induction, multiple phased, men's faith based ministry that will use the proven model provided by Adult and Teen Challenge as a guide for discipleship and recovery education. NW AR ATC will partner with Adult and Teen Challenge in Hot Springs Arkansas, a five month induction center, and other local faith based ministries to allow for extended recovery for those who need a longer term program.

NW AR ATC Schedule

	Monday	Tuesday	Wednesday	Thursday	Friday
Time					
6:30 a.m.	Wake up/Meds	Wake up/Meds	Wake up/Meds	Wake up/Meds	Wake up/Meds
7:30 a.m. - 8:00 a.m.	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast
8:15 a.m. - 8:45 a.m.	Morning Meeting	Morning Meeting	Morning Meeting	Morning Meeting	Morning Meeting
9:00 a.m. - 9:30 a.m.	Chores	Chores	Chores	Chores	Chores
9:30 a.m. - 10:15 a.m.	Step Work Contract	Step Work Contract	Step Work Contract	Step Work Contract	Step Work Contract
10:30 a.m. - 11:45 a.m.	PNC	PNC	PNC	PNC	PNC
11:45 a.m. - 12:30 p.m.	Lunch / Meds	Lunch / Meds	Lunch / Meds	Lunch / Meds	Lunch / Meds
1:00 p.m. - 1:45 p.m.	Recreation	Recreation	Recreation	Recreation	Recreation
			Staff Meeting		
2:00 p.m. - 3:00 p.m.	PNG Classes	PNG Classes	Free Time	PNG Classes	PNG Classes
3:00 p.m. - 4:00 p.m.	Open Share Group	Step Education	Overcoming Obstacles	Long Term Program Intro	Peer to Peer Group
4:00 p.m. - 5:00 p.m.	Scripture Reading Reflection	Scripture Reading Reflection	Scripture Reading Reflection	Scripture Reading Reflection	Scripture Reading Reflection
5:00 p.m. - 6:00 p.m.	Dinner / Meds	Dinner / Meds	Dinner / Meds	Dinner / Meds	Dinner / Meds
6:00 p.m. - 7:00 p.m.	Chapel	Chapel	Church Missions	Chapel	Chapel

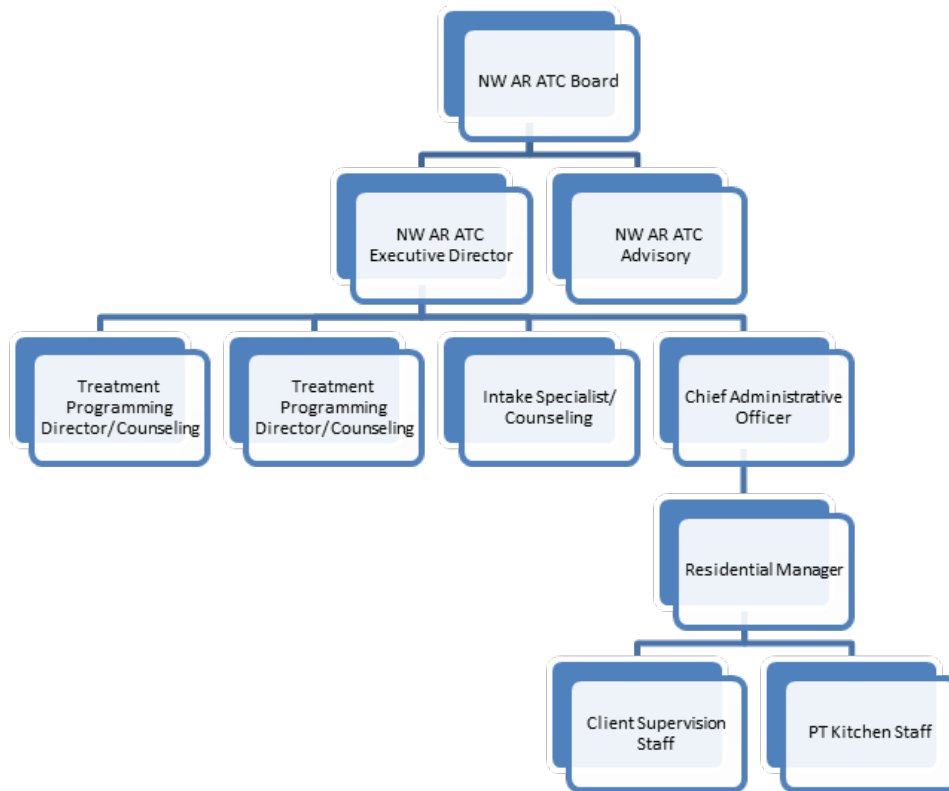
Weekend Schedule

Saturday		Sunday	
Time		Time	
6:30 a.m.	Wake up/Meds	6:30 a.m.	Wake up/Meds
7:30 a.m. - 8:00 a.m.	Breakfast	7:30 a.m. - 8:00 a.m.	Breakfast
8:15 a.m. - 8:45 a.m.	Morning Meeting	8:15 a.m. - 8:45 a.m.	Morning Meeting
9:00 a.m. - 9:30 a.m.	Chores	9:00 a.m. - 12:30 a.m.	Church Missions
9:30 a.m. - 10:15 a.m.	Step Work Contract		
10:30 a.m. - 11:45 a.m.	PNC		
11:45 a.m. - 12:30 p.m.	Lunch / Meds		
1:00 p.m. - 1:45 p.m.	Life Skills	1:00 p.m. - 1:45 p.m.	Lunch
2:00 p.m. - 3:00 p.m.	Free Time	2:00 p.m. - 3:00 p.m.	Therapeutic Rec
3:00 p.m. - 4:30 p.m.	AIT Group Session	3:00 p.m. - 4:30 p.m.	PNC
4:30 p.m. - 5:00 p.m.	Scripture Reading Reflection	4:30 p.m. - 5:00 p.m.	Free Time
5:00 p.m. - 6:00 p.m.	Dinner / Meds	5:00 p.m. - 6:00 p.m.	Dinner / Meds
6:00 p.m. - 7:00 p.m.	Chapel	6:00 p.m. - 7:00 p.m.	Chapel

Management & Organization

GBI, a 501 (c) (3) will assist NC AR ATC until they are no longer needed. The GBI board consists of a realtor, an attorney, a Dr. of Education and a former parole officer. The CEO has been a non-profit leader for 18 years.

NC AR ATC will begin the process of obtaining a 501 (c) (3) status once they are approved to move forward as an Adult & Teen Challenge. The project steering committee includes fifteen members that represent faith leaders as well as all walks of the community. The NC AR ATC proposed staff consist of an executive director, two programming directors, an executive administrative assistant, a registered nurse and a business advisor.



Assumptions

- Client funded deposit @ \$500 each
- Food stamp revenue @ \$194 per client
- Startup capital @ \$10,000
- Occupancy rate @ 90%
- Occupancy phase in period @ 6 per week
- Estimated site prep cost at \$15,000
- Basic Metal Bldg. @ 4,800 sq. ft. @ \$25 psf
- Interior (see construction estimates)
- Landscaping allowance @ \$10,000
- Site Prep @ \$10K
- Utility hook up costs @ \$10k
- Furnishings @ \$23,000 (appliances, beds, etc.)
- Est Church donations TBD
- No property tax
- Wages @ \$12,000 per month (6 employees 2 live in)
- Taxes & fringe @ 23%
- Utilities @ \$1,500 per month
- Education \$1,000 per month
- Education \$1,000 per month
- Food @ \$4 per day X 27 X 30 = \$3,240 per month
- Property Insurance @ 1% of facility cost
- Loan terms, zero down, 1% for 30 years??
- Insurance @ 1% of facility cost
- Reserve for repairs at 4% of revenue
- Normal maintenance @ 2% of revenue
- Holiday & Vacation coverage @ 3/52 of wages
- Land and initial capital is donated
- Est Commercial donations TBD

Startup Expenses

Initial Cost	
Site preparation	\$15,000
Building	347,730.00
Building Contents	23,000
Utility Hookups	10,000.00
Landscaping	10,000.00
Start up capital	10,000.00
Total	405,730.00

Operations Pro Forma

First Year Pro-Forma														
	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Totals	
Revenue:														
Deposits	\$ 4,680	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 107,640
Food Stamps	\$ 1,816	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 41,768
Church donations (est)	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 108,000
Commercial donations (est)	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 48,000
Total Revenue	\$ 19,496	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 25,992	\$ 305,408
Expenses:														
Wages	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 144,000
tax/fringe @ 23%	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 33,120
Vacation & Holidays - 3 wks	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 8,304
Utilities	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 18,000
Property Insurance	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 3,600
Liability Insurance	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 5,400
Interest	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 16,512
Education materials	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Food costs	\$ 1,800	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 37,440
Contingency	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Reserve for repairs	\$ 780	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 12,220
Regular Maintenance	\$ 390	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 520	\$ 6,110
Total Expenses:	\$ 24,048	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 25,878	\$ 308,706
Net profit (loss)	(\$ 4,552)	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	(\$ 3,298)
Initial working Capital	\$ 10,000													
Net cash flow	\$ 5,448	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	\$ 114	
Accumulated cash flow	\$ 5,448	\$ 5,562	\$ 5,676	\$ 5,790	\$ 5,904	\$ 6,018	\$ 6,132	\$ 6,246	\$ 6,360	\$ 6,474	\$ 6,588	\$ 6,702		

Second Year Pro-Forma													
	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Totals
Revenue:													
Deposits	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 112,320
Business Income (est)	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 4,166	\$ 49,992
Food Stamps	\$ 1,816	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 41,768
Church donations (est)	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 108,000
Commercial donations (est)	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 48,000
Total Revenue	\$ 28,342	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 30,158	\$ 360,080
Expenses:													
Wages	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 144,000
tax/fringe @ 23\$	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 33,120
Vacation & Holidays - 3 wks	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 8,304
Utilities	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 18,000
Property Insurance	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 3,600
Liability Insurance	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 5,400
Interest	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 16,512
Education materials	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Food costs	\$ 1,800	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 37,440
Contingency	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Reserve for repairs	\$ 1,134	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 1,206	\$ 14,400
Regular Maintenance	\$ 567	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 603	\$ 7,200
Total Expenses:	\$ 24,579	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 26,127	\$ 311,976
Net profit (loss)	\$ 3,763	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 4,031	\$ 48,104
Carry-over	\$ 6,702												
Net cash flow	\$ 10,465	\$ 14,496	\$ 18,527	\$ 22,558	\$ 26,589	\$ 30,620	\$ 34,651	\$ 38,682	\$ 42,713	\$ 46,744	\$ 50,775	\$ 54,806	
Accumulated cash flow	\$ 10,465	\$ 24,961	\$ 43,488	\$ 66,046	\$ 92,635	\$ 123,255	\$ 157,906	\$ 196,588	\$ 239,301	\$ 286,045	\$ 336,820	\$ 391,626	

Third Year Pro-Forma													
	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Totals
Revenue:													
Deposits	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 9,360	\$ 112,320
Business Income (est)	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 8,333	\$ 99,996
Food Stamps	\$ 1,816	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 3,632	\$ 41,768
Church donations (est)	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 108,000
Commercial donations (est)	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 48,000
Total Revenue	\$ 32,509	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 34,325	\$ 410,084
Expenses:													
Wages	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 144,000
tax/fringe @ 23\$	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 2,760	\$ 33,120
Vacation & Holidays - 3 wks	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 692	\$ 8,304
Utilities	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 18,000
Property Insurance	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 3,600
Liability Insurance	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 5,400
Interest	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 1,376	\$ 16,512
Education materials	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Food costs	\$ 1,800	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	\$ 37,440
Contingency	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000
Reserve for repairs	\$ 1,300	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 1,373	\$ 16,403
Regular Maintenance	\$ 650	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 686	\$ 8,196
Total Expenses:	\$ 24,828	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 26,377	\$ 314,975
Net profit (loss)	\$ 7,681	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 7,948	\$ 95,109
Carry-over	\$ 391,626												
Net cash flow	\$ 399,307	\$ 407,255	\$ 415,203	\$ 423,151	\$ 431,099	\$ 439,047	\$ 446,995	\$ 454,943	\$ 462,891	\$ 470,839	\$ 478,787	\$ 486,735	
Accumulated cash flow	\$ 399,307	\$ 806,562	\$ 1,221,765	\$ 1,644,916	\$ 2,076,015	\$ 2,515,062	\$ 2,962,057	\$ 3,417,000	\$ 3,879,891	\$ 4,350,730	\$ 4,829,517	\$ 5,316,252	

Timeline

NC AR ATC Timeline																										
	2020						2021												2022							
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	
Task																										
Nat ATC Approval	█																									
Establish BOD	█																									
Gain 501 ©(3) Status	█	█	█																							
Quiet Capital Campaign	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
Marketing Campaign				█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
Public Capitol Campaign				█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
Secure Property						█	█	█																		
Phase 1 Construction												█	█	█												
Phase 2 Construction															█	█	█	█	█	█	█	█	█	█	█	█
Phase 3 Construction																					█	█	█	█	█	█
Staff Training																								█	█	█
Client Recruitment																								█	█	█
Grand Opening																									█	█

References

<https://www.acic.org/crime-statistics>

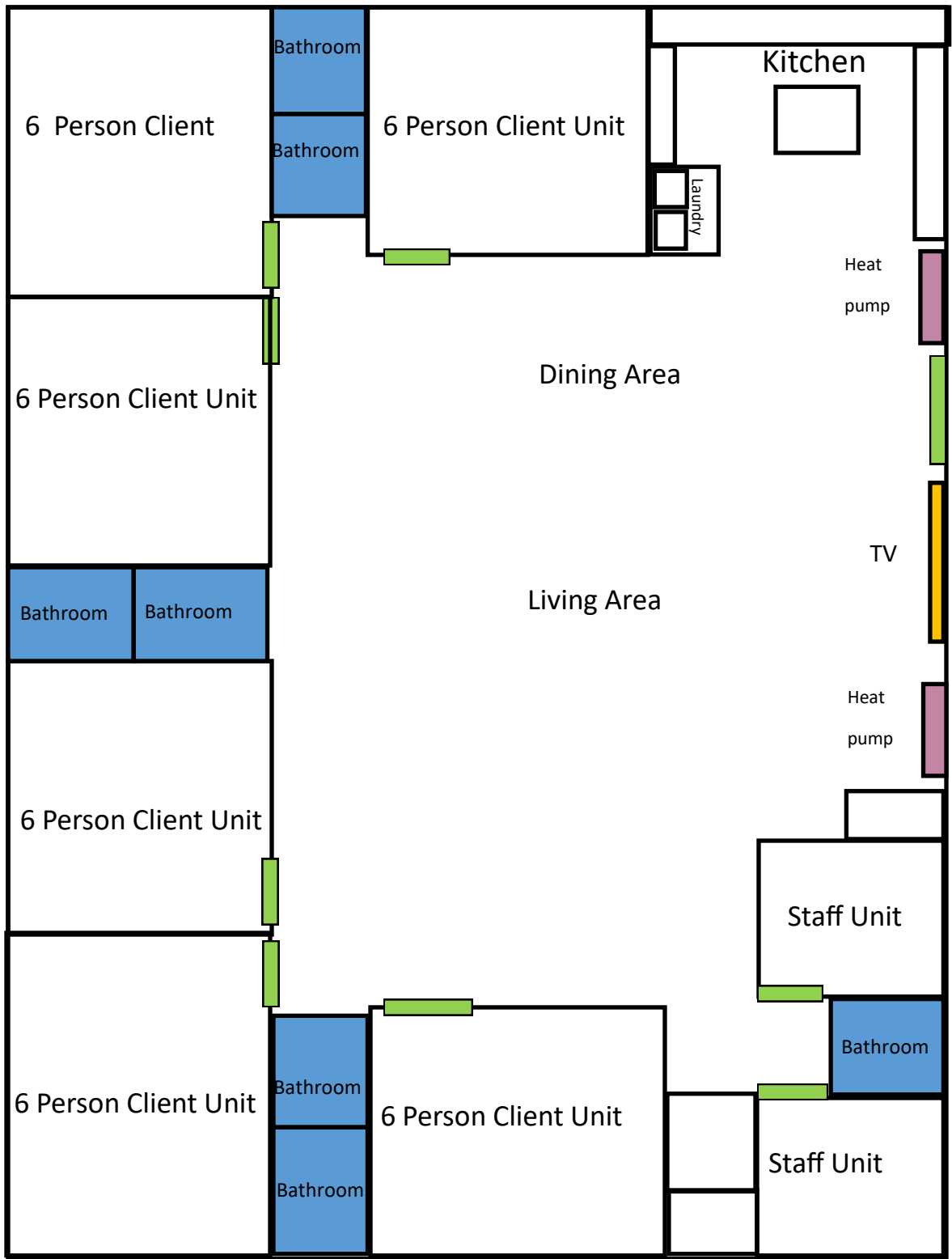
<https://www.healthy.arkansas.gov/programs-services/topics/county-health-fact-sheets>

Centers for Disease Control and Prevention, National Center for Health Statistics. Multiple Cause of Death 1999-2018 on CDC WONDER Online Database, released in 2020. Data are from the Multiple Cause of Death Files, 1999-2018, as compiled from data provided by the 57 vital statistics jurisdictions through the Vital Statistics Cooperative Program. Accessed at <http://wonder.cdc.gov/mcd-icd10.html>

<https://www.google.com/maps/@36.2559129,-93.0876794,15z>

<https://teenchallengeusa.org/studies>

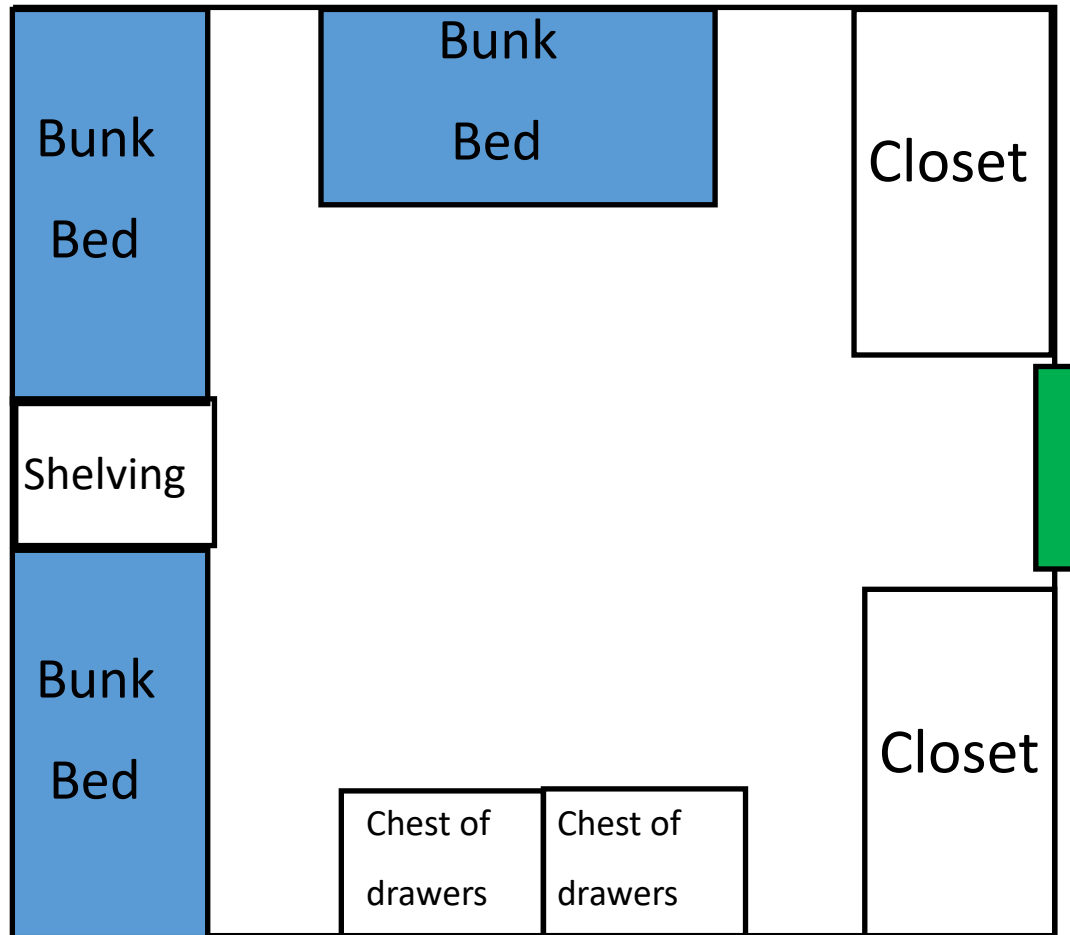
Attachments



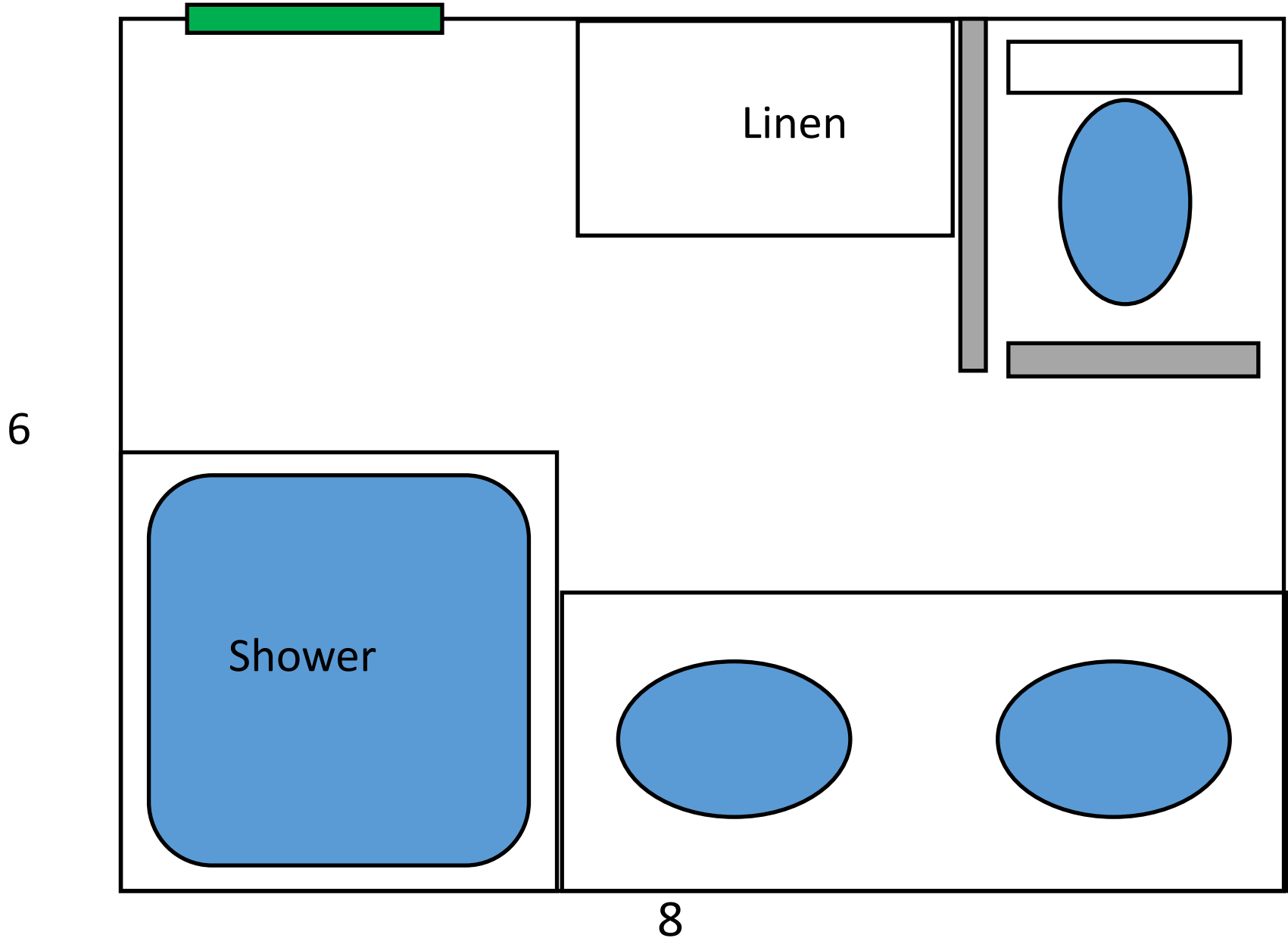
Sample Client Unit

18

16



Sample Client Bathroom



18

16

